

SYRIA ELECTRICITY EMERGENCY PROJECT



Business Outreach Workshop

**Selection of Owner's Engineer
for the supervision Stage
(Time Based Contract)**

**Damascus, September 03,
2025**

Overall Workshop Objectives



Inform international consulting firms about the project scope of work and the key aspects of the Terms of Reference (TOR) for the Owner's Engineer that will be included in the Request for Expressions of Interest (REOI) to be issued.



Gauge interest and gather feedback on key project requirements, risks, and opportunities to ensure a high degree of competition.



Inform the consulting firms with the environmental, social and health & safety risks and impacts associated with the rehabilitation works, mitigation measures and the Owner's Engineer obligations.

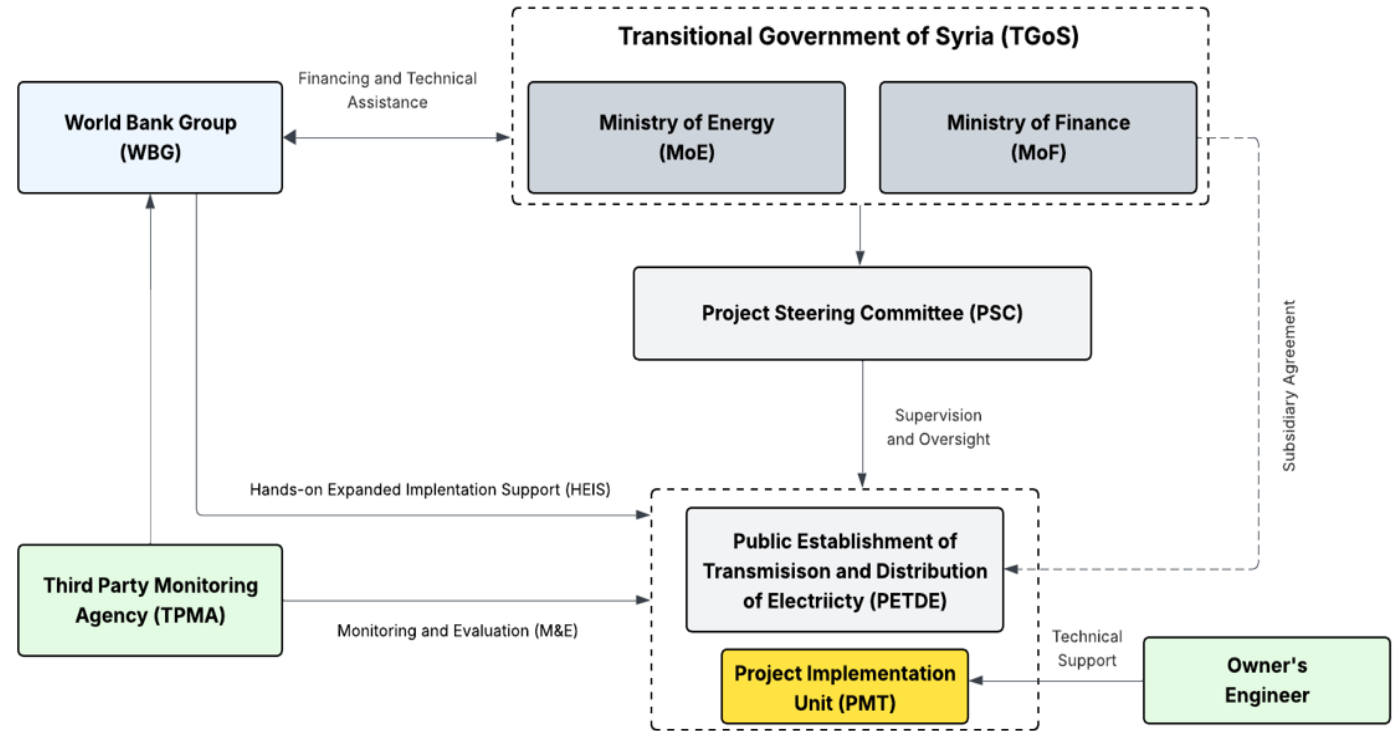


Attend to any market concerns or issues.

(SEEP)

Project Development Objective (PDO) is to enable improved electricity supply and enhance the capacity of electricity sector institutions in Syria.

Project financing through the World Bank's US\$146 million grant to Syria (approved by the World Bank's Board of Directors on June 24, 2025).



The Public Establishment for Transmission and Distribution of Electricity in Syria (PETDE) is the implementing entity for the Project, supported by its “Owner Engineer” to be hired, and will report to a Ministerial Level Project’s Steering Committee (PSC) chaired by the Minister of Energy or his delegate.

The Ministerial PSC will oversee Project implementation, ensuring alignment with national energy policies and interministerial coordination.

Project Management Team (PMT). A dedicated PMT is established within the PETDE to oversee the day-to-day implementation and management of SEEP.

World Bank Website for the Project: <https://projects.worldbank.org/en/projects-operations/project-detail/P511407>

Project Components

Component 1

Rehabilitation of Damaged High-Voltage Transmission Lines.

Component 2

Rehabilitation of Damaged High-Voltage Substations.

Component 3

Technical Assistance for Electricity Sector Development and Institutional Capacity Building.

Component 4

Project Implementation Support.

Proposed Design for the Key Procurement Packages

Contract Package 1 (Supply and installation): Rehabilitation of the damaged 400 kV high-voltage interconnector transmission lines to Jordan and Türkiye , including the supply of necessary spare parts. The scope includes supply and installation of damaged towers, civil works, replacement of conductors, insulators, optical ground wires, and other required equipment and materials.

Indicative Scope:

- Damaged overhead steel towers
- Conductors (550/70 sq mm).
- OPGW conductors
- Insulators, accessories, etc.

Tentative Timeline: Request for Bids (RFB) launch by September 2025, and bids submission in 30 business days; Contract Award tentatively by January 2026.

Contract award will happen after:

- UNMAS issues formal certificates of clearing all landmines and Explosive Remnants of War (ERW), and
- PETDE hires the OE.

Contract Completion schedule: 12-18 Months (indicative)

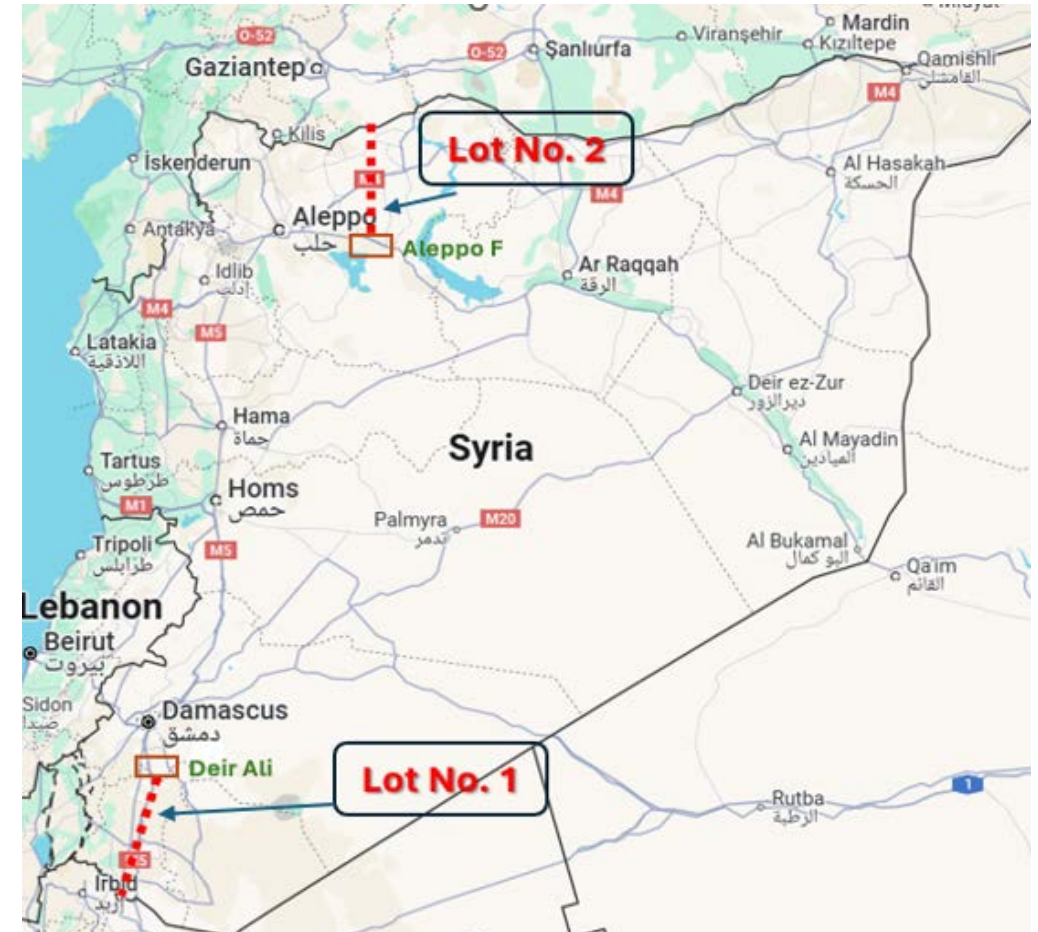


Proposed Design for the Key Procurement Packages

Contract Package 1 (Supply and installation): Rehabilitation of the damaged 400 kV high-voltage interconnector transmission lines to Jordan and Türkiye , including the supply of necessary spare parts.

Lot No. 1: Rehabilitation of damaged 400 kV high-voltage interconnector transmission line between Syria and Jordan (South Syria- Deir Ali till the Border), including the supply of necessary spare parts. Total length of the line inside Syria ~ 88 km.

Lot No. 2: Rehabilitation of damaged 400 kV high-voltage interconnector transmission line between Syria and Türkiye (North Syria- Aleppo F substation till the Border), including the supply of necessary spare parts. Total length of the line inside Syria ~55 km.



Note: Lot descriptions are indicative and will be finalized at the procurement stage.

Proposed Design for the Key Procurement Packages

Contract Package 2 (Design, Supply and Installation): Rehabilitation of damaged high voltage transformer substations (3X300 MVA 400/230 kV, 9x125 MVA 230/66 kV and 17x30 MVA 66/22 kV of Combined Transformation capacity), including the supply of necessary spare parts

Lot No. 1: Design, Supply and Installation of *five* high-voltage transformer substations in North Syria (Aleppo & Idlib governorates), including the supply of necessary spare parts.

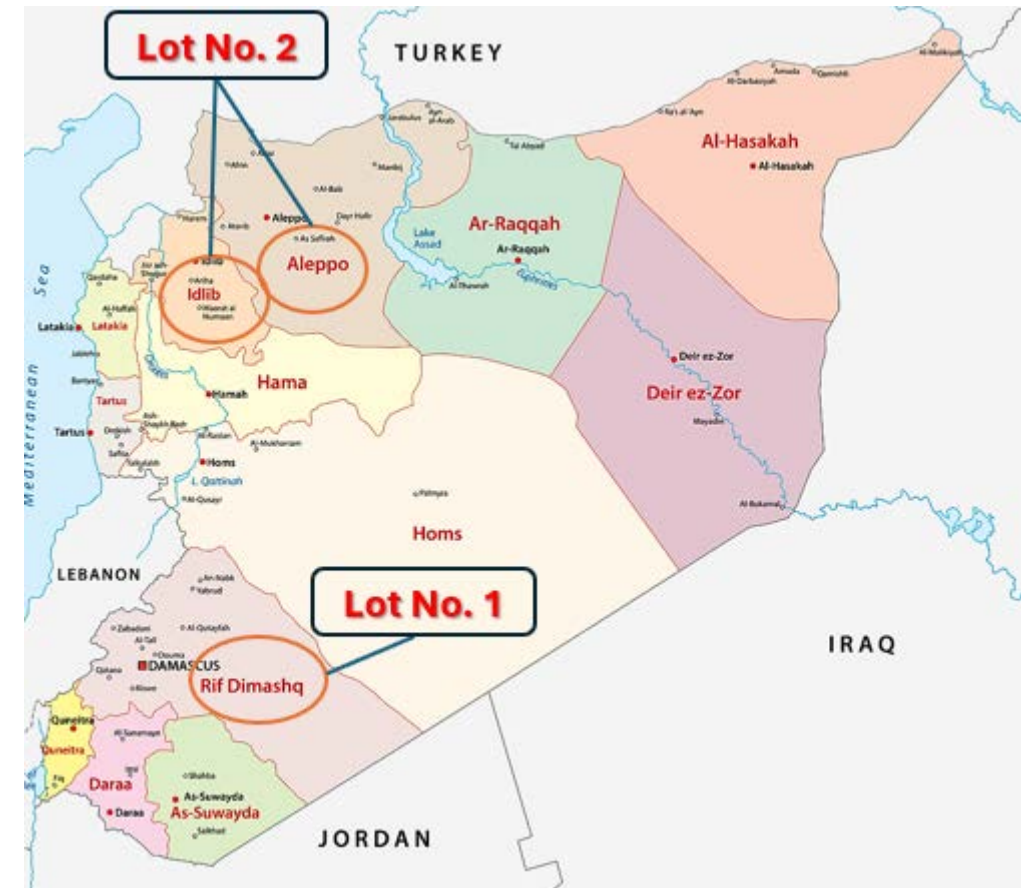
Lot No. 2: Design, Supply and Installation of *three* high-voltage transformer substations in south Syria (Rural Damascus governorate), including the supply of necessary spare parts.

Tentative Timeline: RFB launch by November 2025, and bids submission in 45 business days; Contract Award tentatively by April 2026.

Contract award will happen after:

- UNMAS issues formal certificates of clearing all landmines and Explosive Remnants of War (ERW), and
- PETDE hires the OE.

Contract Completion schedule: 24-30 Months



Note: Lot descriptions are indicative and will be finalized at the procurement stage.

Proposed Design for the Key Procurement Packages

Substation for Rehabilitation under the Project	Governorate	District	Sub-district
Aleppo F 400/230/66/20 kV Bulk Substation (Air Insulated Substation (AIS)) – 3x300 MVA 400/230 kV .	Aleppo	Jebel Samaan	Al Sfirra
Aleppo D 230/66/20 kV Substation (Gas Insulated Substation (GIS)) – 3x125 MVA 230/66 kV + 3x30 MVA 66/20 kV	Aleppo	Jebel Samaan	Aleppo Center
Dahia 230/66/20 kV (AIS) Substation - 4x125 MVA 230/66 kV + 3x30 MVA 66/20 kV	Aleppo	Jebel Samaan	Aleppo Center
Little Oram (Oram Al-Soghra) 66/20 KV (AIS) Substation 2x30 MVA 66/20 kV	Aleppo	Jebel Saman	Atareb
Saraqab 66/20 KV Substation 2x30 MVA 66/20 kV	Idlib	Idlib	Saraqeb
Ottaya 230/66/20 kV (AIS) Substation - 2x125 MVA 230/66 kV + 2x30 MVA 66/20 kV	Rural Damascus	Douma	Nashabiah
Nashabia 66/20 kV Substation 2x30 MVA 66/20 kV	Rural Damascus	R. Damascus Center	Kafr Batna
AL-HAJAR ALASWAD (AIS) 66/20 kV Substation 3x30 MVA 66/20 kV	Damascus	South of Damascus	Hajr Asswad

Owner's Engineer for the Supervision Stage (Time-Based) – Terms of Reference (TORs)

PETDE (the "Employer") will hire an OE for assistance with the management and supervision of the Project during construction as well as during the defect liability period

Phase I: Construction Stage

Task 1: Design and submittals review and approval

Task 2: Construction Supervision, Quality Assurance and Inspection, including supervision of contractors' compliance with the Project's ESHS requirements

Task 3: checking and clearing payment requests by the contractors and advising PETDE on the acceptability of payment invoices

Task 4: Contract Management (including reviewing change order requests, dispute resolution, etc.)

Task 5: Project Closing and Handover

Phase II: Defects Liability Period

Task 1: Support the Employer during the defects liability period

Task 2: Deliver to the Employer a project close out report at the end of defects liability period,

The estimated duration of the contract is 42 months including the defect liability period.



Procurement Method/Market Approach for the Key Procurement Packages

Market Approach

Open /International Competition

Shortlisting (Expression of Interest –EOI) Stage

Request for Expression of Interest (REOI) will be published in September 2025. The Shortlisting Criteria (Shortlist. The criteria to be used for short listing may normally include *(1) core business and years in business, (2) relevant experience, (3) technical and managerial capability of the firm. Key personnel are not evaluated at this stage.*

Request for Proposals (RFP) Stage

After RFP stage, the Bank's Standard Procurement Document (Request for Proposal for the supervision consulting services ([Click Here](#)) will be distributed to shortlisted firms. The selection method for this activity is Quality and Cost based selection (QCBS) (Quality: 80%, Price: 20%)

Contract Award

The Contract will be awarded in January 2026.

Procurement Regulations and Applicable Guidelines



THE WORLD BANK
Procurement Regulations for IPF Borrowers

PROCUREMENT IN INVESTMENT PROJECT FINANCING
Goods, Works, Non-Consulting and Consulting Services

Sixth Edition,
February 2025



Procurement activities will be carried out in accordance with the “World Bank Procurement Regulations for IPF Borrowers”, 6th edition, dated February 2025.

Link to the World Bank Procurement Regulations:
[Click Here](#)

All major procurement packages will follow the open international competition and the WB’s standard procurement documents with mandatory weights for rated criteria after carrying out early market engagement.

Procurement Regulations and Applicable Guidelines

Eligible bidders: The Bank permits eligible firms and individuals from all countries to offer Goods, Works, Non-Consulting Services, and Consulting Services for Bank-financed projects. Exceptions are for issues in the procurement regulations, clause (3.22), and relevant sections in the WB procurement documents.



Conflict of Interest: A consultant shall not have a conflict of interest. Any consultant found to have a conflict of interest shall be disqualified. The details can be found in the WB procurement regulations clause (3.13- 3.16), and relevant sections in the WB procurement documents.



Fraud and Corruption: The Bank requires compliance with the Bank's Anti-Corruption Guidelines and its prevailing sanctions policies and procedures as set forth in the WBG's Sanctions Framework, including without limitation the Bank's right to sanction and the Bank's inspection and audit rights.



Procurement Regulations and Applicable Guidelines

Debarred firms : A bidder that has been sanctioned by the Bank, pursuant to the Bank's Anti-Corruption Guidelines, and in accordance with its prevailing sanctions policies and procedures as set forth in the World Bank Group's Sanctions Framework, shall be ineligible to be initially selected for, prequalified for, bid for, submit proposal for, or be awarded a Bank-financed contract or benefit from a Bank-financed contract, financially or otherwise, during such period of time as the Bank shall have determined.



A list of debarred firms and individuals is available on the Bank's external website: <https://www.worldbank.org/debarr>

Disqualification of firms: The Bank may disqualify a firm from being awarded a contract, financed in whole or in part by the Bank, for a period of two years if the firm has been determined to be non-compliant with its contractual SEA/SH* Prevention and Response obligations. The determination of non-compliance shall be made in accordance with the procedures specified in the applicable SPD.



*Sexual Exploitation and Abuse/Sexual Harassment

Issues to be Considered by Consultants

➤ Expression of Interest (EOI) Stage (Shortlisting Stage):

- ❑ **Shortlisting Criteria:** Firms should understand the shortlisting criteria, which typically include the firm's core business, years in business, relevant experience, and technical and managerial capability. The shortlist will contain a specified number of firms.
- ❑ **Terms of Reference (TOR):** Firms should ensure that they have a clear understanding of the TOR, which will be attached to the Request for Expression of Interest (REOI).

➤ Request For Proposals Stage:

- ❑ **Understanding the Selection Method:** QCBS is a competitive process among shortlisted consulting firms where both the quality of the proposal and the cost of services are considered. The Request for Proposals (RFP) document will specify the minimum score required for the technical proposals. The proposal with the highest combined quality and cost score is considered the most advantageous.

Issues to be Considered by Consultants

- Proposal Preparation:** Pay attention to the preparation of both technical and financial proposals. The technical proposal should be detailed and demonstrate your firm's expertise and understanding of the project. The financial proposal should be competitive and realistic, submitted in a separate envelope.
- Evaluation Criteria:** Understand the evaluation criteria, which will be a combination of quality and cost. The RFP will specify the minimum technical score required, and the proposal with the highest combined score will be considered the most advantageous proposal.
- Do not deviate from RFP forms and conditions.**
- If in doubt, get official clarification. If any provision of the RFP document is unclear seek clarification from PETDE.**

Risks

Risk	Mitigation	Timeline
Security – General	PETDE will prepare a Security Management Plan (SMP) in coordination with the government	All times
Environmental & Social - General	Environmental and Social Impact Assessment (ESIA) and Environmental and Social Management Plans (ESMPs) prepared to inform contractor’s C-ESMP	All times
Security – Land Mines and Explosive Remnants of War (ERW) Security - Project workers, assets, and contractor equipment	De-mining to be conducted for all sites including access to sites and a certificate of de-mining will be issued by UNMAS prior to start of project activities. Security Management Plan (SMP) to be prepared	Prior to work commencing
Social – Civil Unrest	Resettlements Plans (RP) in place and Grievance Mechanism (GM) to channel complaints	All times
Technical – Further deterioration of existing equipment.	Owner’s Engineer (OE) hired to provide technical oversight and guidance.	Prior and during work
Financial – Unsettled invoices.	Direct payment by the World Bank	All times

Finding Business Opportunities

See Guide at <http://pubdocs.worldbank.org/en/767421522948635843/Procurement-Guidelines-Finding-Opportunities-2018v2.pdf>

World Bank Website: (www.worldbankgroup.org)

Once you have identified the countries or sectors of interest, you can visit the World Bank projects and operations website to identify specific projects of interest.

❖ Viewing procurement plans to identify planned procurement and timing under the project

- go to <https://projects.worldbank.org/en/projects-operations/projects-home>
- select “browse by country” choose country
- under “Projects” tab, select the project of interest
- under “Procurement” tab select “Plans” to view latest plan
- under “Procurement” tab select “Notices” to view notices

Finding Business Opportunities

❖ Viewing procurement notices by country or sector

- go to <https://projects.worldbank.org/en/projects-operations/projects-home>
- select the “**Procurement**” tab
- select “**browse by country**” (or sector) choose (country or sector)
- select the “**country/sector of interest**”
- view list of notices and select notice of interest

Project Environment and Social Considerations

E&S Scope for Owner Engineer

The project applies the Environmental and Social Framework (ESF) and the Environmental and Social Standards (ESSs) of the World Bank.

- Ensure Contractor compliance with the ESF and E&S instruments and requirements as specified in the bidding documents. These include:
 - Environmental and Social Management Plans (ESMPs)
 - Labor Management Procedures (LMP)
 - Occupational Health & Safety (OHS) Plan - Traffic Management Plan (TMP) – Hazardous Waste Management Plan (HWMP)
 - SEA/SH Prevention and Response Plan and Code of Conduct (CoC)
 - Security Management Plan (SMP)
- Contractors are required to establish workers grievance mechanism (WGM)
- Submit monthly Contractor ESHS performance reports to PETDE and Quarterly to the Association via the PETDE
- Conduct training on OHS, SEA/SH, stakeholder engagement, etc. for PETDE and Contractor staff
- Immediately report incidents and serious accidents and/or complaints to PETDE
- Conduct accident investigations and root cause analysis for severe and serious OHS accidents

Project Environment and Social Considerations

Roles of PETDE and Owner's Engineer

PETDE

- Ensure project's compliance with the ESF and E&S requirements
- Monitor contractors and consultants E&S performance and compliance
- Submit quarterly E&S reports to the World Bank
- Investigate and report serious incidents
- Grievance Mechanism

Owner Engineer

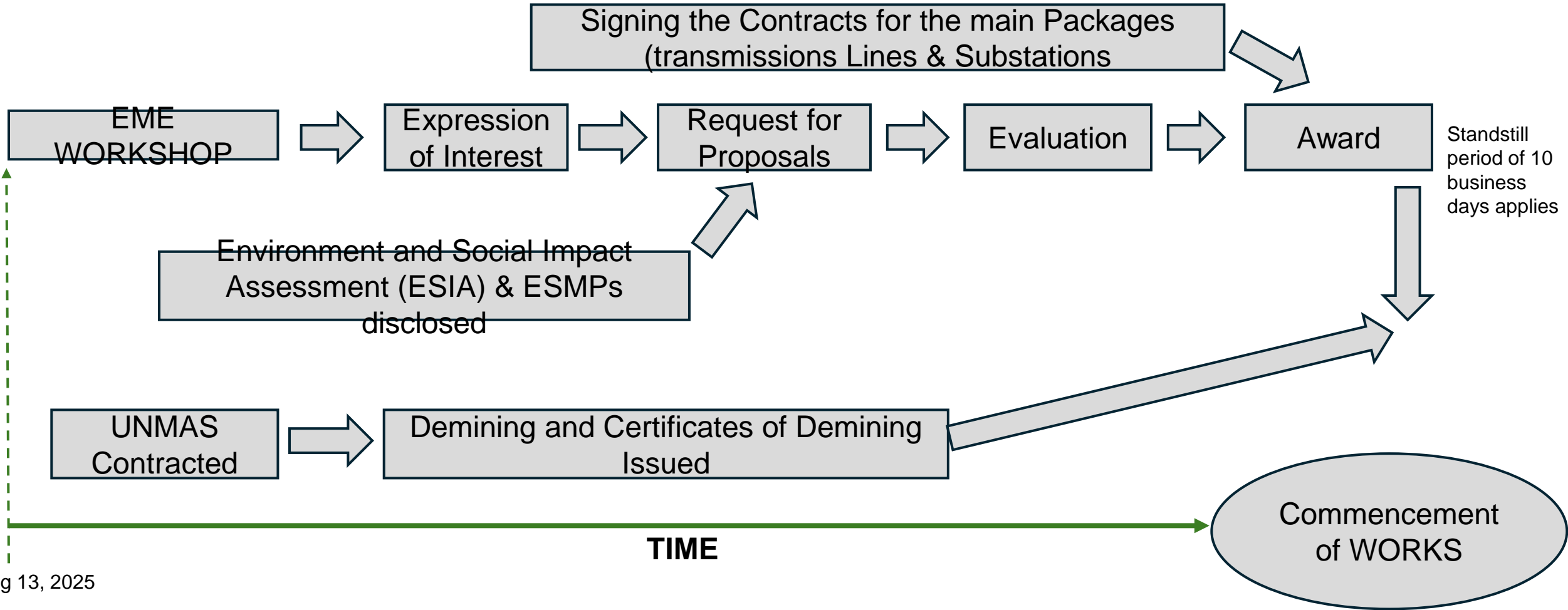
- Include full-time E&S specialists in their team (Environmental, OHS, Social, Gender/GBV)
- Supervise contractors' performance and support grievance mechanisms
- Community engagement
- Reporting to PETDE on contractors' performance
- Deliver technical and E&S training for contractors and PETDE staff

Project Environment and Social Considerations

Procurement and Evaluation Considerations

- E&S requirements will be integrated into bidding documents and contracts
- Contractor ESHS qualifications and past performance will be evaluated
- Monthly and quarterly E&S reporting will be required
- Non-compliance will trigger corrective actions as per contract terms

General Timeline



Engagement with the Market - Feedback

- Interest to participate, key concerns to be raised.
- Feedback on the proposed procurement design packages, approach?
- Feedback on the proposed Timeline for the procurement process (sufficient time for preparation/ and apply for bids).
- Market trends and regional differences.
- Common or prevalent risks within the supply chain(s), to be highlighted by the consulting firms.



For any follow-up questions or queries, please reach out to the following:

- Office:
- Address:
- Mobile:
- E-mail: infoseep@tde.gov.sy

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**Thank you for your
attention**

Q&A

Damascus, September 3, 2025